



Midlands Highway Alliance Plus

Highways & Transport: The Future

Wednesday 23 September 2026



Welcome

Ann Carruthers

Chair, MHA+ Executive Board,
Director Growth, Environment &
Transport, Leicestershire County Council



Housekeeping

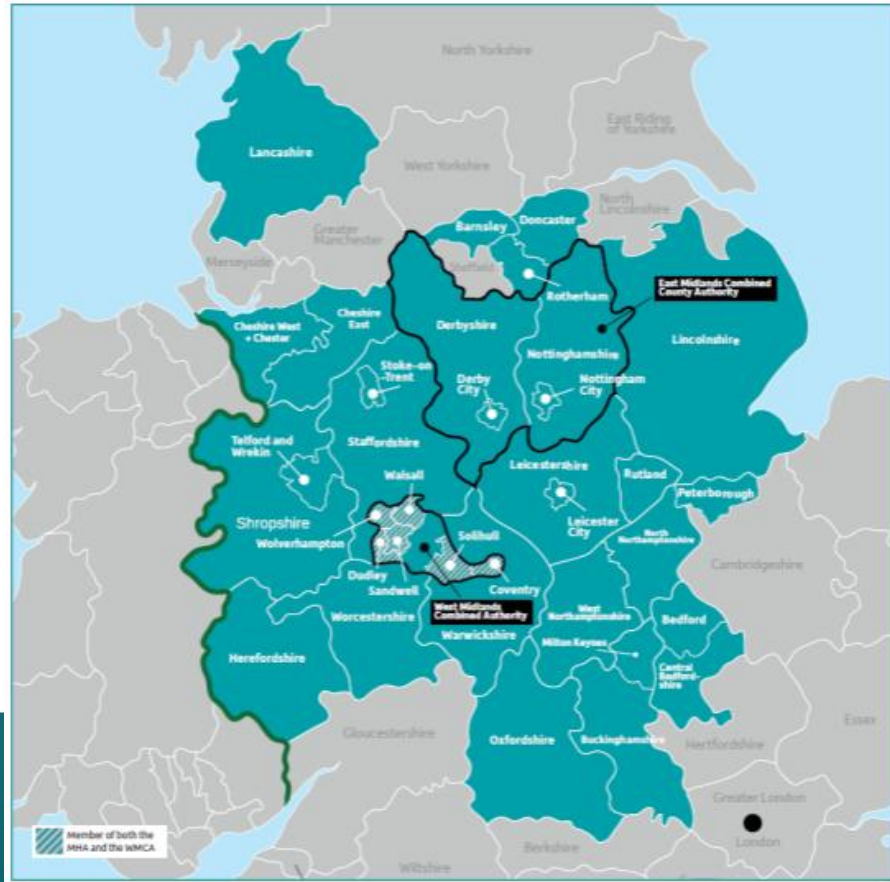
- Fire
- Facilities
- Refreshments - Tea/Coffee
- Breaks and Lunch
- Format for day
- Mobile phones





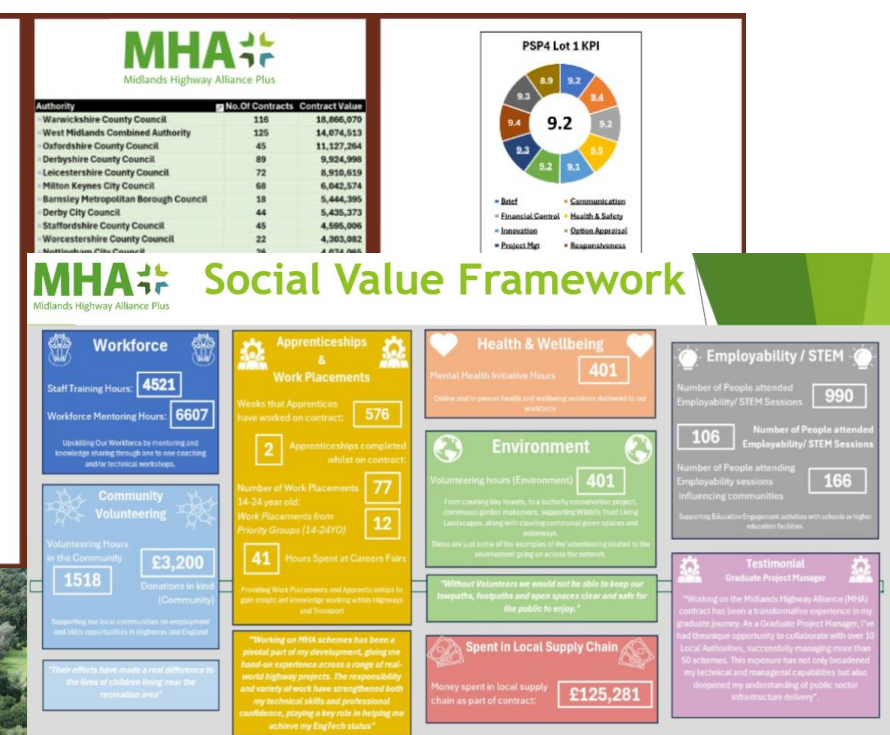
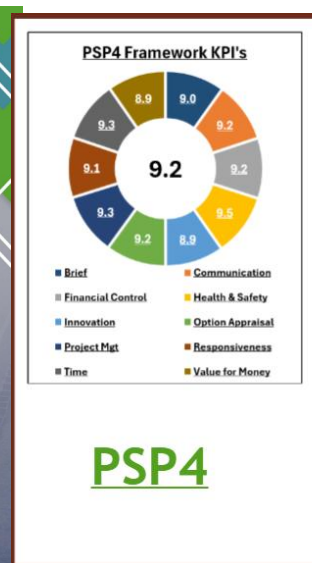
Midlands Highway Alliance Plus

Introduction



MHA

BUSINESS
PLAN 2026-29



Programme for the day

The programme can be found on the screens at the entrance

Thank you to our speakers, session chairs, facilitators and sponsors

AECOM

AmeyConsulting

Balfour Beatty

 GallifordTry



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aspen



**TAYLOR
WOODROW**



Next:

Adrian Coy, Chair, East Midlands Infrastructure Partnership
Supporting Growth – Cross-sector thinking on infrastructure

Darren Capes, Head of Road Infrastructure Technology
Department for Transport – Future Vision for Roads and
Transport



Adrian Coy CEng FICE

Chair, East Midlands Infrastructure Partnership

Supporting Growth – Cross-sector thinking on infrastructure



A Partnership that is Best-In-Class

A 20-Year Journey

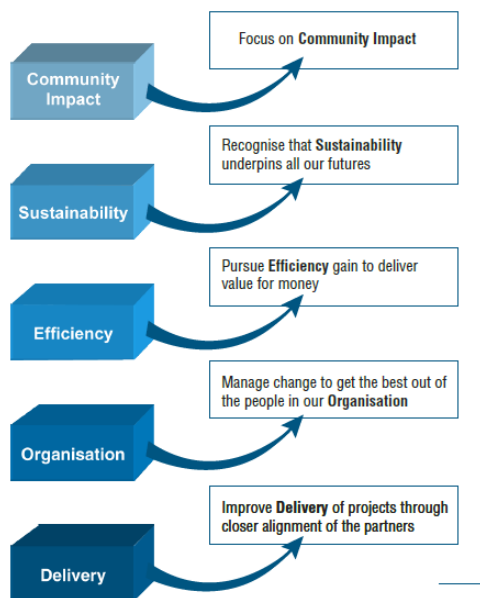
The Vision

"A progressive Partnership that adds value to the communities of the East Midlands by delivering together excellent yet affordable highway related professional Services:

A Partnership that is **Best in Class**"



Building Blocks of Change



East Midlands Infrastructure Partnership

Building to Grow

An East Midlands Infrastructure Perspective



East Midlands Infrastructure Partnership

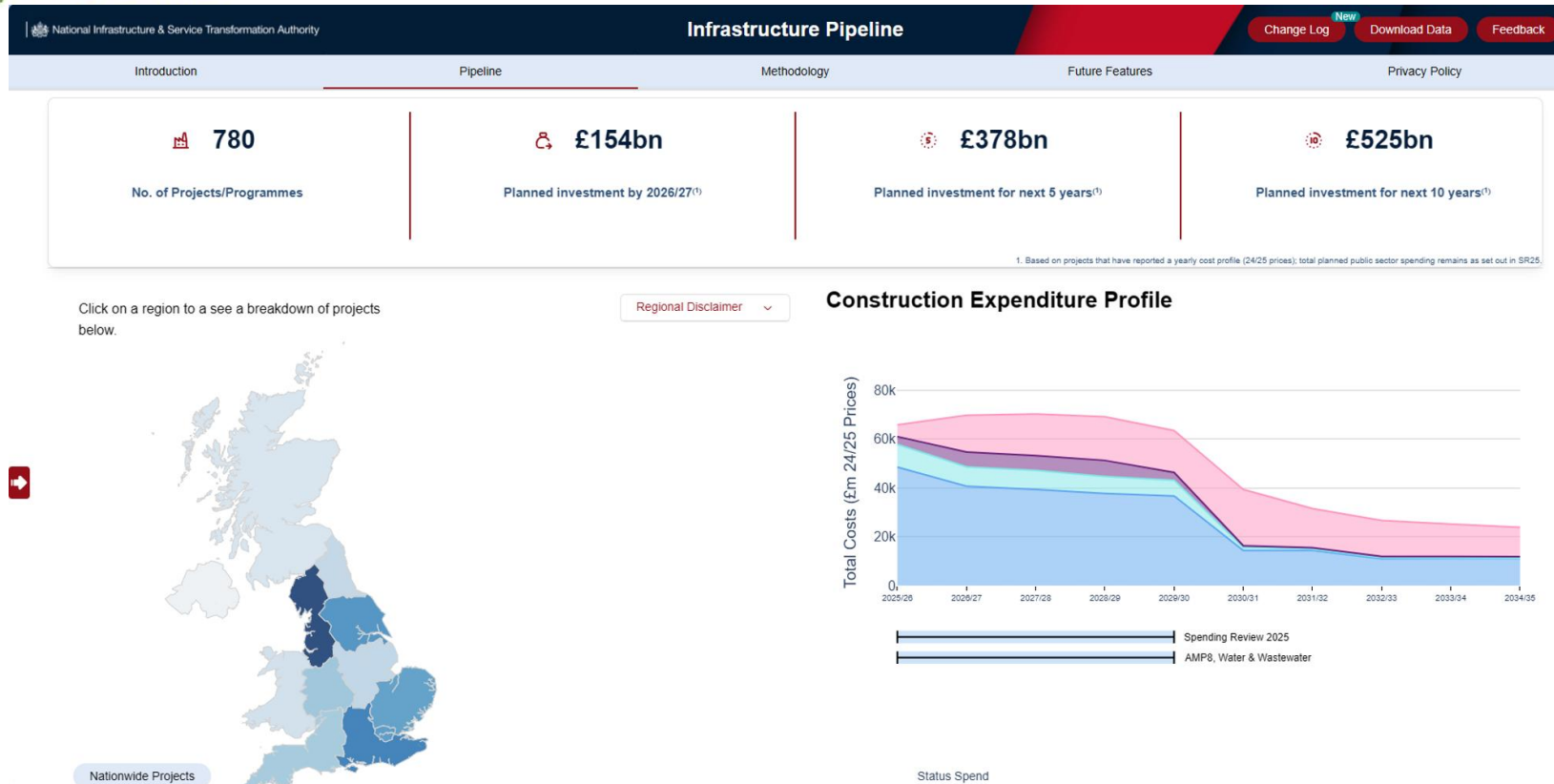
July 2026



- ICE
- East Midlands Councils
- MHA+
- ADEPT
- Environment Agency
- Water Companies
- National Grid
- Regional Consultants
- Regional Contractors
- Energy sector
- East Midlands Chamber
- Midlands Connect
- EM APPG
- Combined Authorities Client Group



National Infrastructure Pipeline

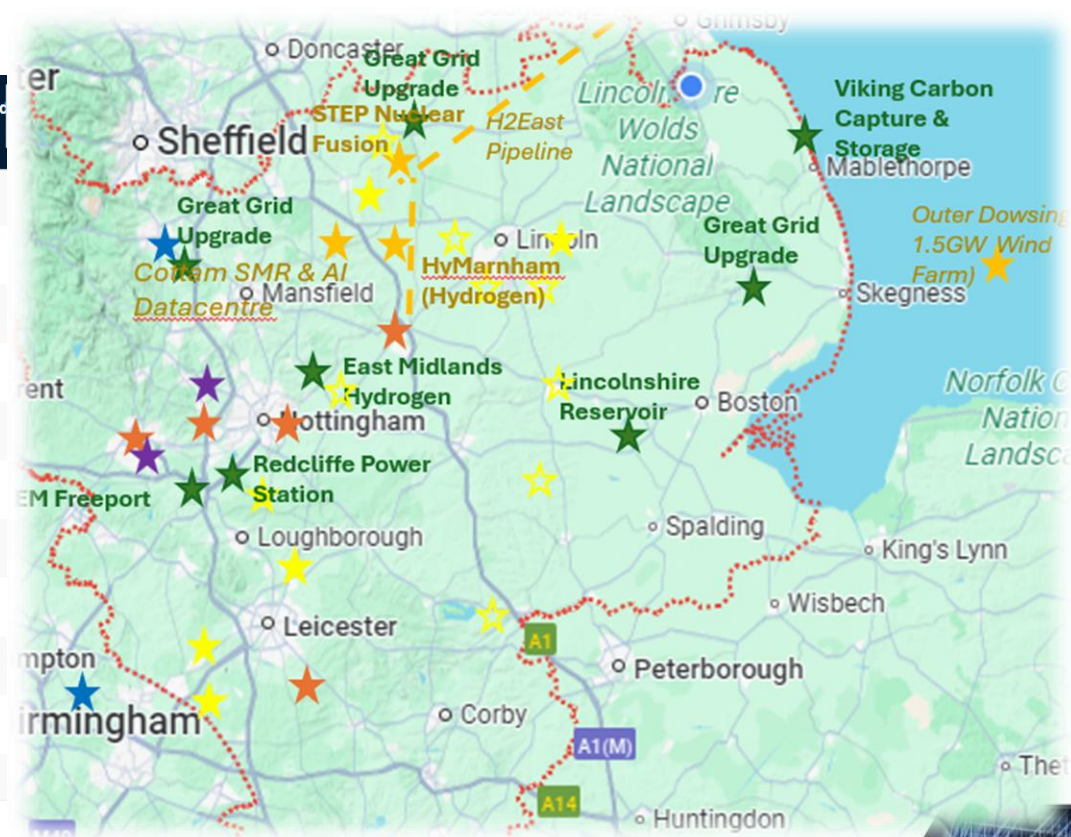


<https://pipeline.nista.grid.civilservice.gov.uk/>



East Midlands Infrastructure Partnership

Project Name	Sector	Sub-sector	Key Client	10 years forward look capital cost (£m - 2024/25 prices)	Total capital cost - new capital + maintenance and renewals (£m - 2024/25 prices)
Mains CBA: East of England	Energy	Gas Distribution	Cadent ●		
Flow Weighted Average Calorific Value (FW)	Energy	Gas Distribution	Cadent ●		
HyMarnham	Energy	Energy - Other	GeoPura and JG Pear		
▼ Iron Mains Risk Reduction Programme (IMRRP): East of England	Energy	Gas Distribution	Cadent ●		
Onshore Wind - Region: East Midlands	Energy	Energy - Wind Onshore	National Energy Syste	£1,340m	£1,340m
Solar PV - Region: East Midlands	Energy	Energy - Solar	National Energy Syste	£3,460m	£3,460m
Spherical Tokamak for Energy Production	Energy	Energy - Other ●	UK Industrial Fusion S		
▼ Flood and Coastal Risk Management (FCRM): East of England	Flood/Coastal Defence	Flood/Coastal Defence	Environment Agency	£6,290m	£6,920m
Lower Witham Flood Resilience Project	Flood/Coastal Defence	Flood/Coastal Defence	Environment Agency	£26m	£31m
Saltfleet to Gibraltar Point Beach Manag	Flood/Coastal Defence	Flood/Coastal Defence	Environment Agency	£46m	£86m



East Midlands Infrastructure Partnership

Disclaimer

This data is based on analysis from CITB, Cogent Skills, ECITB, Energy & Utility Skills, and NSAR, coordinated by Whole Life Consultants Ltd and is not owned by NISTA.

Workforce numbers are rounded to the nearest multiple of 25. Numbers below 25 have been suppressed and are represented by a *.

[Download Methodology Here.](#)



Workforce Demand Analysis

This analysis is only based on projects that have reported a yearly cost profile. Workforce numbers have not been included for two sectors (communications and other) due to their small spend in the Infrastructure Pipeline.

Industry Footprint

See the overall demand or choose a specific industry footprint

Overall

Filter Type

Toggle between a Sector or Region filter

Sector

Select sectors...

Time Horizon

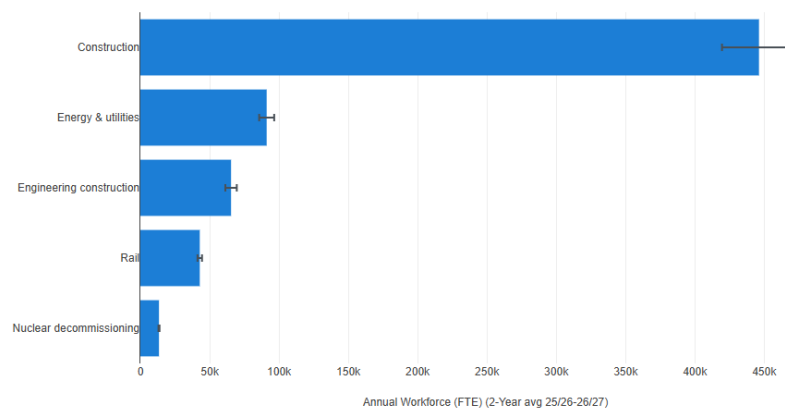
Toggle between a 2-year or 5-year annual workforce average

2-year

Total 2-year avg
620,925 - 697,325 FTE

Total 5-year avg
629,500 - 706,300 FTE

[View summary of all occupations](#)



East Midlands Infrastructure Partnership

Building to Grow

An East Midlands Infrastructure Perspective



East Midlands Infrastructure Partnership

July 2026

Launch of updated '**Build to Grow**' report
10th November 2026 Nottingham

Spring Symposium

Delivering the infrastructure needs of the East Midlands
16th March 2027 Holywell Park



Deliverability and Market Capacity

CIVIL ENGINEERING MARKET STUDY

Final Report

21 May 2026



***Persistent underperformance
in productivity, innovation and
the speed of delivery.***

Five core root causes:

- A fragmented public sector landscape;
- Pipeline uncertainty;
- Capacity constraints including capability and skills gaps;
- Procurement policy and approaches; and
- Regulatory barriers.

“The greatest barrier to investment in skills, plant, modern methods of construction and digital delivery is uncertainty of future workload”

Infrastructure clients across the East Midlands should build on the NISTA NIP to create a visible and reliable forward programme.

We should embrace initiatives fundamental to successful delivery:

NEC collab’ve contracts

Alliancing

Enterprise models

Frameworks

ECI

Outcome procurement



Infrastructure Client Group



Infrastructure Client Group

Bringing together the UK's most progressive economic infrastructure clients in partnership with government and industry. Sponsored by the ICE.



Climate



Data and Digital



People



Productivity



Project 13

“The ICG focuses its efforts on the five areas where it believes that infrastructure clients can make the biggest positive impact”

The Infrastructure Client Group (ICG) is determined to do everything in its power to ensure that the UK achieves its ambitious infrastructure goals.



Infra
Bringing
partners

Combined Authorities Infrastructure Partnership

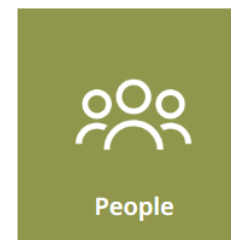
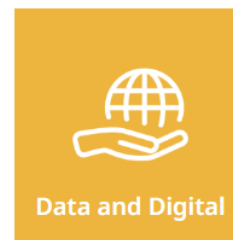
- Devolution & Funding
- Public-Private Collaboration
- Sustainable Development

The Infrast...
power to ensure that the UK achieves its ambitious infrastructure goals.



Combined Authorities Infrastructure Partnership

- Devolution & Funding
- Public-Private Collaboration
- Sustainable Development



Project 13



Dale Evans (chair)

Partner, Allora Infrastructure

Project 13 is an enterprise approach to infrastructure. It advocates bringing asset owners, partners, advisers and suppliers together in a more collaborative arrangement, underpinned by long-term working relationships. Under this integrated model, each party is incentivised to deliver a better outcome for all.

The conceptual case for Project 13 was first made in the 2017 report [From Transactions to Enterprises](#). Its core message was that the prevailing transactional model used to “deliver and operate much of our infrastructure is broken”. This prevents efficient delivery, hinders innovation and so fails to provide high-performing infrastructure.

The [Project 13 Network](#) shares real-life case studies promoting the enterprise approach. This is core to the project’s ethos, under which adopters of the model freely discuss their experiences so that all members can learn from them.



Discussion



Highways & Transport: The Future

Wednesday 23 September 2026



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**Darren Capes, Department for Transport
Head of Road Infrastructure Technology**

Future Vision for Roads & Transport



Break 10.50am – 11.20am

11.20am – 12.20pm

Workshop 1: Local Government Reorganisation

Space 4

Workshop 2: Integrated Transport

Space 2

Workshop 3: Professional Development

Space 5

